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GOVERNOR

STATE OF MICHIGAN
DEPARTMENT OF HUMAN SERVICES
LANSING

MARIANNE UDOW
DIRECTOR

January 12, 2006

The Honorable Bill Hardiman, Chair
Senate Appropriations Subcommittee on DHS
Michigan State Senate
Lansing, Michigan 48933

The Honorable Rick Shaffer, Chair
House Appropriations Subcommittee on DHS
Michigan House of Representatives
Lansing, Michigan 48933

Dear Senator Hardiman and Representative Shaffer:

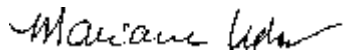
Several sections of Public Act No. 344 of 2004 (Enrolled House Bill 5516) require reports from the Department of Human Services (DHS) on juvenile justice programs. We are reporting on the following sections:

1. **Section 705-2** requires DHS to report on the development of goals, objectives, and performance standards and the information gathered through the implementation of the performance measurement program.
Report on Section 705-2 (Attached) includes:
Census demographics, facility profiles with program outcomes, staff and resident safety and comparative costs of public and private facilities.
2. **Section 714-4** requires DHS to report on efforts to encourage county information network development.
Status Report: There have been no requests from counties for network development.
3. **Section 715-2** requires DHS to report on the implementation of recommendations made by the 2001 joint house and senate task force on juvenile justice.
Status Report: This provision has been completed. The model programs have been presented at the Balanced and Restorative Justice Conference and adopted by various jurisdictions.

4. **Section 716** requires DHS to report on the utilization and potential consolidation efforts of juvenile justice facilities.

Status Report: This provision has been completed. All male youth from Adrian Training School were transferred to W. J. Maxey Training School and Sequoyah Center at W.J. Maxey Training School was closed on August 31, 2005.

Sincerely,

A handwritten signature in black ink, appearing to read "Marianne Udow".

Marianne Udow

cc: Senate and House Appropriations Subcommittees on DHS
Senate and House Fiscal Agencies
Senate and House Policy Offices
State Budget Office

Section 705-2 Report

The Bureau of Juvenile Justice provides residential services for juvenile offenders through public and privately operated facilities. The state facilities and contracted providers provide a capacity of 1749 beds of which 10% are high, 19% medium closed security, 27% medium open security and 44% low security.

There has been a decrease in demand for residential services through the Bureau of Juvenile Justice (BJJ). The state currently operates 465 treatment beds. BJJ has reduced the residential services capacity by 57% (640 beds) since 1999. The capacity of the private providers is 1284. The public sector operates 74% of the higher security beds and private providers provide 93% of the lower security beds. Cost for service varies significantly by security level and treatment type. Low security can range from \$115.45 to \$372.12 a day with medium open ranging from \$101.51 to \$250.17, medium closed \$236.76 to \$327.01 and high security \$236.76 to \$327.01. Services are designed for youth with special needs, sex offenses, mental health needs, and substance abuse.

Private residential operators have closed programs or redesigned their format to serve only abused and neglected youth.

Since 1996, there has been a 78% decrease in the number of juvenile offenders referred to the Department of Human Services for supervision. Referrals to DHS decreased from 392 in 2003 to 368 in 2004. (6% decrease). A snapshot of reported vacancies for public and private residential facilities for 3/3/05 revealed 259 empty beds. It should be noted that there are 259 vacant beds, but each facility serves a specialized population and the demand for juvenile justice beds constantly fluctuates from high to low without warning. BJJ is committed to only placing youth in the facility that meets the needs of the youth. Traditionally, the State of Michigan has accepted youth that have been unsuccessful in private facilities. (34% of the youth placed at the Sequoyah Center from 1/1/02 to 12/31/ 04 had previous private or public residential placement.) Even with the DHS reduction of 57%, private facilities continue to operate below capacity and struggle to finance services. Private and public operated residential facilities are essential to the State of Michigan mission to protect the public and to treat youth.

Juvenile Residential Facilities Profile

W.J. Maxey Boys Training School, Whitmore Lake

Capacity: 240 males

Per Diem: \$327.00

- High and closed medium security treatment facility
- No escapes reported during Fiscal Year 04-05
- 94% of youth felt safe while at Maxey, according to exit interviews completed by youth upon release during FY 04.

W.J. Maxey Training School, opened in 1960, currently consists of two principle structures. Woodland Center was completed and occupied in 2002, providing 180 beds with a state-of-the-art direct supervision podular design facility. Sequoyah Center is a linear hallway campus structure and underwent major remodeling in the living units and infrastructure in 2002.

The Training School offers specialized programming in sex offender treatment, substance abuse treatment, chronic serious offender treatment and intensive mental health treatment. There are also specialized dual programs that address more than one treatment area. Each program is augmented by the services of a psychiatrist and a psychologist.

The Maxey Academic Center (MAC) provides full day, year-round educational services to youth. MAC is fully accredited by the North Central Association of Colleges and Schools.

Reintegration Goals: Develop and implement a comprehensive reintegration system that strengthens planning and delivery of transition/reintegration/aftercare services for assigned youth. Continued partnership with Michigan Rehabilitative Services in building bridges with community agencies to coordinate aftercare services. The collaborating agencies include the Department of Community Mental Health, local community health centers, Easter Seals and Probate Courts. MRS is also sponsoring intensive reintegration services for released youth including mentoring, empowerment and community transition skill building workshops. Maxey staff participated in several in-services sponsored by Michigan Rehabilitative Services.

Positive Goals: Residential case managers, Juvenile Justice Specialists, youth and family will mutually develop, agree and implement a realistic reintegration plan for each youth. Youth will exit Maxey understanding what they are expected to do, with community resources, services and support identified and in place. Youth will demonstrate increased productivity and competence with personal wellness, appropriate social skills, education, employability skills, employment, job retention, substance abuse relapse, stable living arrangements, and healthy relationships. Post release success rates will increase.

Staff and Resident Safety:

During 2004, there were 87 Resident on Resident Assaults.

During 2004, there were 26 Resident on Staff Assaults.

In 2004, there were 45 incidents where residents displayed suicide behaviors (language, gestures.) There were no suicide attempts.

In 2004, there were 16 incidents of youth sexual misconduct (language, physical, and gestures)

Academic Achievement: The 6-month increase in achievement scores averaged ½ grade for Reading Comprehension, less than ¼ grade in Language and in Math grade levels
25 students have received high school diplomas
26 students achieved their GED

Educational Program Accomplishments:

- ◆ Reconfigured student schedules according to education and special education needs versus education by treatment group.
- ◆ Completed third full year of North Central Accreditation.
- ◆ Continued standards based curriculum aligned with Michigan Curriculum Framework for all classes offered at the Maxey Academic Center.
- ◆ Upgraded vocational programs including:
 - ◆ Developing partnership with the Excel Institute for an automotive program.
 - ◆ Collaboration with the Michigan Department of Labor and Economic Growth to develop certified apprenticeship programs in culinary arts, building trades, automotive technician, cosmetology and a modified offering in robotics.
 - ◆ Continued partnership with Washtenaw Community College. 32 youth participated in college classes with each student averaging ten credits per semester.

Service and treatment program plans for substance abuse

- ◆ Treatment coordinated by certified Substance Abuse Therapists for each living unit.
- ◆ Complete biopsychological social assessment including psychiatric review completed within 30 days of admission.
- ◆ Individual, family and treatment group approach utilizing relapse prevention and 12 step treatment approaches.
- ◆ Participation in recovery support groups: Children of Alcoholics and Addicts, Alcoholic Anonymous, Narcotics Anonymous, and Healthy Sexuality encouraged in preparation for community reintegration.
- ◆ Spiritual development and Restorative Justice components
- ◆ Victim Impact Panel trauma resolution, acceptance of responsibility and understanding the impact of offending on a societal basis.

Service and treatment program plans for sex offenders

- ◆ Incorporation of Balanced and Restorative Justice principles featuring victim impact curriculum and victim panels.
- ◆ Advanced education of staff members by Dr. David Burton of University of Michigan School of Social Work.
- ◆ Psychiatric services in the treatment milieu.
- ◆ 70% of direct care staff working with sex offenders have completed Sex Offender certification courses
- ◆ Three Master's level clinicians or managers are assigned to each living unit.
- ◆ Staff monitor and record observable behavioral benchmarks such as empathy, assertiveness and responsibility to
- ◆ establish progress toward operation of acceptable values and internalization of treatment concepts.
- ◆ Restorative Justice principles including victim awareness and competency development
- ◆ Treatment includes family work, psychiatric care, social skills programming, spiritual development and recreational therapy

Facility Media Policy: Television and movie viewing is controlled through centralized video system. All programming is pre-selected with educational emphasis. No movies higher than a PG rating are shown.

Procedure for traumatic campus occurrences

- ◆ Collection boxes for all Unusual Incident Reports and Grievances throughout campus.
- ◆ Reports are collected and recorded daily, reviewed each morning by center representatives and designated for internal or external follow-up.
- ◆ Weekly meeting of all Center Directors for status update on all pending investigations.
- ◆ BJJ Investigator reviews and investigates all serious incidents.
- ◆ If abuse or neglect is detected or reported, referral is made to the Office of Child and Adult Licensing.
- ◆ If criminal behavior is suspected or reported, matter is referred to Michigan State Police

Quality Assurance process for resident service and release plans.

BJJ facilities participate in the nationally based Performance Based Standards (PbS). This is a continuous quality improvement process where data is collected on 106 measurable critical events. Facility improvement plans are developed and implemented to improve the targeted area. Data is collected again, progress noted, plans modified and the cycle repeats itself.

Federal Investigation

The State of Michigan and the United States Department of Justice (DOJ) have signed a MEMORANDUM of UNDERSTANDING effective 1/5/05. The State of Michigan has agreed to address compliance measures in 1. Juvenile Justice Management, 2. Education at Maxey, 3. Medical Care at Maxey, 4. Mental Health Care at Maxey, 5. Fire Safety, and 6. Quality Assurance and Monitoring. BJJ provides a status report to DOJ and all BJJ policies, procedures, protocols, training materials, and screening and assessment tools to effectuate the provisions of the MEMORANDUM OF UNDERSTANDING quarterly.

Adrian Training School, Adrian

Capacity: 71 females

Per Diem: \$287.19

- Closed medium security treatment facility
- 1 escape reported during FY 04
- 58% of youth felt safe at Adrian, according to exit interviews completed by youth upon release during FY 04.

Adrian Training School has been in continuous operation since 1881. Its principal housing units, Hall Complex and Williams Complex (East and West) are of linear hallway design. Hall Complex was built in 1967 and underwent major remodeling and infrastructure updates from 2001 until 2003.

Adrian offers gender responsive programming focused on the unique treatment needs of young women. The Individual Focus Program treats special needs females.

Reintegration Goals

To provide effective treatment that will meet the special needs of female offenders, reduce the need for further residential placement.

Positive Goals

Youth will gain a sense of self-confidence and well being

Youth will develop educational, vocational, and transitional goals before release

Youth will have a comprehensive relapse prevention plan

Staff and Resident Safety:

During 2004, there were 30 Resident on Resident Assaults.

During 2004, there were 38 Resident on Staff Assaults.

In 2004, there were 100 incidents where residents displayed suicide behaviors (language, gestures.)
There were no suicide attempts.

In 2004, there were 34 incidents of youth sexual misconduct (language, physical, and gestures)

Academic Achievement

6-month grade level increase in achievement scores averages 1 grade level in Reading Comprehension and Math and 1.25 for Language

Facility Media Policy

Facilities will not show or otherwise approve any youth to attend any movie that is rated R or NC-17 by the Motion Picture Association of America (MPAA). The Facility Director or Center Director must approve any un-rated movie before it can be shown to youth.

Treatment Programs for Sexual Offenders

Adrian offers gender responsive programming focused on the unique treatment needs of young women. The Individual Focus Program treats special needs females. The REFLECT program helps girls come to terms with their sexual offenses and/or harmful sexual behaviors.

Quality Assurance process for resident service and release plans.

BJJ facilities participate in the nationally based Performance Based Standards (PbS). This is a continuous quality improvement process where data is collected on 106 measurable critical events. Facility improvement plans are developed and implemented to improve the targeted area. Data is collected again, progress noted, plans modified and the cycle repeats itself.

Bay Pines Center, Escanaba

Capacity: 40 youth (32 treatment beds for males and females, 8 detention beds for males and females)

Per Diem: \$284.77

- Regional detention and treatment center
- Substance abuse specific group for female youth
- High security detention for male and female youth awaiting court hearing or placement, closed medium security treatment for males, closed medium treatment for females, open medium treatment for females
- 0 escapes reported during FY 04
- 83% of youth felt safe at Bay Pines Center, according to exit interviews completed by youth upon release during FY 03.
- Opened in 1994, Bay Pines Center is a modern facility of podular design.

Bay Pines Center is the only BJJ-operated juvenile justice facility located in the Upper Peninsula. Bay Pines Center provides detention and treatment services. The treatment program offers specialized treatment for youth with substance abuse problems, sexual offenders with cognitive impairments, and youth with unadjudicated sex offenses.

Reintegration Goals

Juvenile Justice Specialists, Bay Pines Center staff, youth, and families will mutually develop, agree and implement a realistic reintegration plan for each youth leaving Bay Pines Center.

Positive Goals

100% of release plans will have a realistically developed reintegration plan that will allow the youth to know what he/she will be doing the day after they leave Bay Pines Center.

Bay Pines Center will identify community agencies in the youth home community

Youth will gain a sense of self-confidence and well being

Youth will develop educational, vocational, and transitional goals before release

Youth will have a comprehensive relapse prevention plan

Staff and Resident Safety:

During 2004, there were 60 Resident on Resident Assaults.

During 2004, there were 39 Resident on Staff Assaults.

In 2004, there were 7 incidents where residents displayed suicide behaviors (language, gestures.)
There were no suicide attempts.

In 2004, there were 2 incidents of youth sexual misconduct (language, physical, and gestures)

Academic Achievement

Bay Pines Center has developed a partnership with the Escanaba School District to provide Escanaba High School diplomas to youth that fulfill their educational requirements while in treatment. 46 youth have graduated with Escanaba High School diplomas since the partnership began in 1994.

Facility Media Policy

Facilities will not show or otherwise approve any youth to attend any movie that is rated R or NC-17 by the Motion Picture Association of America (MPAA) The Facility Director or Center Director must approve any un-rated movie before it can be shown to youth.

Treatment Programs for Substance Abusers

Youth receive individual counseling from trained substance abuse counselors and meet in substance abuse specific group meetings. Youth work on self-image while identifying their offense cycle.

Quality Assurance process for resident service and release plans.

BJJ facilities participate in the nationally based Performance Based Standards (PbS). This is a continuous quality improvement process where data is collected on 106 measurable critical events. Facility improvement plans are developed and implemented to improve the targeted area. Data is collected again, progress noted, plans modified and the cycle repeats itself.

Staff at Bay Pines Center maintains contact with the Juvenile Justice Specialist throughout the period of treatment. Staff encourages community reintegration teams, WRAPAROUND services or county specialized services to be involved in aftercare planning.

Nokomis Challenge Center, Prudenville

Capacity: 40 males

Per Diem: \$250.17

- Experiential education and treatment program
- Closed medium security and open medium security treatment for males
- 7 escapes reported during FY 04
- 79% of youth felt safe at Nokomis, according to exit interviews completed by youth upon release during FY 04.
- Opened in 1963, Nokomis underwent major remodeling in 1995 to update the main residential and dining facilities as well as the campus infrastructure.

Nokomis Challenge Center is an intensive, short-term residential treatment program with an average length of stay of 6 to 12 months. Half of the beds at each security level are specified for youth in need of specialized substance abuse treatment in addition to juvenile justice services. Nokomis blends their intensive treatment program with a dynamic wilderness therapy program for residents at the open medium security level. The wilderness trips are high impact experiences that push residents out of their comfort zone to deal with their self-destructive patterns, issues of victimization and trauma, and help them develop social skills and empathy for those they have harmed.

Reintegration Goals

Develop the treatment program to incorporate transition planning for outgoing youth

Positive Goals

Have Goodwill Industries assist youth with reintegration plan

Have school social worker lead the development of the reintegration plan

Staff and Resident Safety:

During 2004, there were 7 Resident on Resident Assaults.

During 2004, there was 1 Resident on Staff Assaults.

In 2004, there were 18 incidents where residents displayed suicide behaviors (language, gestures.)
There were no suicide attempts.

In 2004, there was 1 incidents of youth sexual misconduct (language, physical, and gestures)

In 2004, there was 1 incident of youth sexual misconduct.

Academic Achievement

6-month grade level increase in achievement scores averages $\frac{1}{2}$ of a grade in Reading Comprehension, $\frac{3}{4}$ of a grade in Language and $\frac{1}{3}$ of a grade for Total Math

Facility Media Policy

Facilities will not show or otherwise approve any youth to attend any movie that is rated R or NC-17 by the Motion Picture Association of America (MPAA) The Facility Director or Center Director must approve any un-rated movie before it can be shown to youth.

Treatment Programs for and Substance Abusers:

Specialized component combines proven substance abuse therapies with the progressive challenge program to provide juveniles with tools necessary to become productive, responsible members of society. Youth participate in intense therapy sessions to address both substance abuse and criminal behavior. Treatment model is based on 12 steps of Alcoholics Anonymous. Certified staff provides relapse prevention counseling prior to release.

Quality Assurance process for resident service and release plans.

BJJ facilities participate in the nationally based Performance Based Standards (PbS). This is a continuous quality improvement process where data is collected on 106 measurable critical events. Facility improvement plans are developed and implemented to improve the targeted area. Data is collected again, progress noted, plans modified and the cycle repeats itself.

Shawono Center, Grayling

Capacity: 32 youth (20 treatment beds for males, 12 detention beds for males and females)

Per Diem: \$273.01

- Regional detention and treatment center
- High security detention for male and female youth awaiting court hearing or placement, closed medium security treatment for males
- 3 escape reported during FY 04
- 100% of youth felt safe at Shawono Center, according to exit interviews completed by youth upon release during FY 04.

Opened in 1974, Shawono Center underwent major remodeling of the infrastructure, residential and academic quarters in 1995, and the kitchen was updated in 2001.

The Shawono Center detention unit is high secure and offers a safe setting for up to twelve youth. The unit is only ten years old and has modern amenities including in-room sanitary facilities and a surveillance camera system. The closed medium security treatment program uses a multi-systemic approach including support from both psychiatric and psychological consultants. Most of the youth that are currently in the program have an extensive history of mental health issues.

Reintegration Goals

As part of reintegration home, youth are expected to repair the damage that was done in their community and rebuild relationships through restitution, community service, and with the victim's consent have structured contact between victim and offender.

Positive Goals

Youth will be afforded the opportunity to explore past offenses, examine their cognitive processes, take responsibility for their behaviors, restore damaged relationships and develop new skills

Staff and Resident Safety:

During 2004, there were 2 Resident on Resident Assaults.

During 2004, there were 11 Resident on Staff Assaults.

In 2004, there were 7 incidents where residents displayed suicide behaviors (language, gestures.)
There were no suicide attempts.

In 2004, there were 5 incidents of youth sexual misconduct (language, physical, and gestures)

Academic Achievement:

6-month grade level increase in achievement scores averages $\frac{1}{2}$ of a grade in Reading Comprehension, Language, and Total Math

Facility Media Policy

Facilities will not show or otherwise approve any youth to attend any movie that is rated R or NC-17 by the Motion Picture Association of America (MPAA) The Facility Director or Center Director must approve any un-rated movie before it can be shown to youth.

Treatment Programs for Sexual Offenders and Substance Abusers: Shawono Center serves a generalized population. Treatment includes family meetings, experiential outdoor activities, committing offense, victimization, abuse, empathy, and relapse prevention.

Quality Assurance process for resident service and release plans.

BJJ facilities participate in the nationally based Performance Based Standards (PbS). This is a continuous quality improvement process where data is collected on 106 measurable critical events. Facility improvement plans are developed and implemented to improve the targeted area. Data is collected again, progress noted, plans modified and the cycle repeats itself.

COMMUNITY JUSTICE CENTERS

The Bureau of Juvenile Justice operates five Community Justice Centers. These small, low security facilities offer structured reintegration programming to youth transitioning to community living from higher security level placements. Programming focuses on employment skills, job placement, public school attendance, independent living skills (finances, household management, food preparation, sexual awareness and responsibility), counseling and family involvement.

Arbor Heights Center, Ann Arbor

Capacity: 25 youth (16 males and 9 females)

Per Diem: \$372.12

Arbor Heights is a heightened treatment program that focuses on youth working with their families as well as delinquency issues. This program is co-educational.

Facility	Education Accomplishments	Employment Accomplishments
Arbor Heights Community Justice Center in Ann Arbor	Youth participate in Project Outreach with students from University of Michigan	5 residents are employed in the community

Academy Hall, Kalamazoo

Capacity: 12 males

Per Diem: \$196.63

Facility	Education Accomplishments	Employment Accomplishments
Academy Hall Community Justice Center in Kalamazoo	2 youth graduated from High School 4 youth successfully completed college	All youth are employed

Flint House, Flint

Capacity: 12 males

Per Diem: \$196.63

Facility	Education Accomplishments	Employment Accomplishments
Flint House Community Justice Center, Flint	1 youth graduated from Zimmerman-Adult Alternative High School college courses at college sites	2 youth have maintained their employment for over 1 year 1 youth has maintained employment for over 6 months 1 youth has been selected as Employee of the Month by his employer on 2 occasions

Parmenter House, Bay City

Capacity: 12 males

Per Diem: \$196.63

Facility	Education Accomplishments	Employment Accomplishments
Parmenter House in Bay City	4 youth graduated from Bay City High School in June 2005 (1 with Honors) 1 youth enrolled at Albion College in June 2005 3 youth graduated from Bay-Arenac Career Adult Education Center 2 youth are scheduled to graduate in June 2005 from Wenona Alternative High School 5 youth have attended Delta Community College 5 youth are enrolled in a n automotive class at Bay-Arenac Career Center	10 youth are employed

Pine Lodge, Lansing

Capacity: 12 males

Per Diem: \$196.63

Facility	Education Accomplishments	Employment Accomplishments
Pine Lodge Community Justice Center in Lansing	2 youth received their High School diploma	

**01/13/06 Comparable Per Diem Costs for Public and Private Facilities
(Rates from 2002-2005)**

(Per diem costs for Public Facilities **include** the education and medical costs. Per diem costs for Private Facilities **do not include** education and medical costs)

PUBLIC FACILITIES

PRIVATE FACILITIES

Public Facility	Security Level	Treatment Program	Per Diem Costs	Capacity	Gender	Private Facility	Security Level	Treatment Program	Per Diem Costs	Capacity
Maxey Sequoyah Center	Closed Medium	Mental Health Serious Offender	\$327.01	20	Male	No equivalent				
Maxey Sequoyah Center	Closed Medium	Serious Chronic Offender	\$327.01	20	Male	No equivalent				
Maxey Sequoyah Center	Closed Medium	Substance Abuse	\$327.01	20	Male	No equivalent				
Maxey Woodland Center	High	Mental Health Sex Offender	\$327.01	20	Male	No equivalent				
Maxey Woodland Center	Closed Medium	Sex Offender	\$327.01	80	Male	No equivalent				
Maxey Woodland Center	High	Sex Offender	\$327.01	20	Male	No equivalent				
Maxey Woodland Center	High	Substance Abuse	\$327.01	20	Male	No equivalent				
Maxey Woodland Center	High	Sex Offender Substance Abuse	\$327.01	10	Male	No equivalent				
Maxey Woodland Center	High	Mental Health	\$327.01	20	Male	Turning Point	High	Mental Health	\$248.66	30
Maxey Woodland Center	High	Serious Chronic Offender	\$327.01	10	Male	No equivalent				
Adrian Training Center	Closed Medium	General	\$287.19	40	Female	No equivalent				
Adrian Training Center	Closed Medium	Individual Focus Program	\$287.19	20	Female	No equivalent				

**01/13/06 Comparable Per Diem Costs for Public and Private Facilities
(Rates from 2002-2005)**

(Per diem costs for Public Facilities **include** the education and medical costs. Per diem costs for Private Facilities **do not include** education and medical costs)

PUBLIC FACILITIES

PRIVATE FACILITIES

Bay Pines Center	Closed and Open Medium	General	\$284.77	32	Male and Female	Crossroads for Youth	Open Medium	General	\$101.51	30
						Highfields Youth Opportunity Camp	Open Medium	General	\$163.67	48
						Boys and Girls Republic	Open Medium	General	\$201.05	22
						Eagle Village	Open Medium	General	\$160.60	48
						Andre House (Holy Cross)	Open Medium	General	\$160.60	14
						Moreau Center (Holy Cross)	Open Medium	General	\$144.14	65
						Holy Cross (Clinton Campus)	Open Medium	General	\$209.70	109
						Holy Cross (Russell House)	Open Medium	General	\$166.61	15
						Holy Cross (St. Vincent Girls)	Open Medium	General	\$144.79	15
						Pineview Homes	Open Medium	General	\$116.07	15
						Starr Commonwealth	Open Medium	General	\$163.67	120
Nokomis Challenge Center	Closed Medium	Substance Abuse	\$215.62	10	Male	No equivalent				

**01/13/06 Comparable Per Diem Costs for Public and Private Facilities
(Rates from 2002-2005)**

(Per diem costs for Public Facilities **include** the education and medical costs. Per diem costs for Private Facilities **do not include** education and medical costs)

PUBLIC FACILITIES

PRIVATE FACILITIES

Nokomis Challenge Center	Open Medium	General	\$250.17	10	Male	Crossroads for Youth	Open Medium	General	\$101.51	30
						Highfields Youth Opportunity Camp	Open Medium	General	\$163.67	48
						Boys and Girls Republic	Open Medium	General	\$201.05	22
						Eagle Village	Open Medium	General	\$160.60	48
						Andre House (Holy Cross)	Open Medium	General	\$160.60	14
						Moreau Center (Holy Cross)	Open Medium	General	\$144.14	65
						Holy Cross (Clinton Campus)	Open Medium	General	\$209.70	109
						Holy Cross (Russell House)	Open Medium	General	\$166.61	15
						Holy Cross (St. Vincent Girls)	Open Medium	General	\$144.79	15
						Pineview Homes	Open Medium	General	\$116.07	15
						Starr Commonwealth	Open Medium	General	\$163.67	120
Nokomis Challenge	Closed	General	\$215.62	10	Male	Wolverine	Closed	General	\$236.76	40

**01/13/06 Comparable Per Diem Costs for Public and Private Facilities
(Rates from 2002-2005)**

(Per diem costs for Public Facilities **include** the education and medical costs. Per diem costs for Private Facilities **do not include** education and medical costs)

PUBLIC FACILITIES

PRIVATE FACILITIES

Center	Medium						Medium			
Nokomis Challenge Center	Open Medium	Substance Abuse	\$250.17	10	Male	Wolverine	Open Medium	Substance Abuse	\$170.68	14
Shawono Center	Closed Medium	General	\$273.01	20	Male	Wolverine	Closed Medium	General	\$236.76	40